

### **Evento**

# Matematica ed Imprese

Dipartimento di Matematica, Università di Bologna

Marco Bianchetti Market and Financial Risk Management, Intesa Sanpaolo 11 ottobre 2022

## Topics to be discussed

- Types of Quants, P vs Q measure
- Pricing models vs risk models
- Dealing with uncertainty
- Skills from math to industry: the toolbox
- ISP selection process
- Other TBD

## Types of quants

### Front Office Quants (typically Q measure)

- Role: quant support to trading
- Choice of models: robust, simple, performant
- Spirit: fast & furious

### Risk management quants (typically P measure)

- Role: monitor and report risk measures and limits (positions, sensitivities, VaR, counterparty exposure, etc.)
- Choice of models: historical
- Spirit: critical, risk control, stress test

### Other types of quants

- Structuring quant
- Independent pricing model validation quant (Q measure)
- Research quant
- Statistical arbitrage (algorithmic trading) quant
- Quant developer, IT quant
- Auditing quant
- o Etc.

# Pricing models vs risk models

Pricing of financial instruments is performed for (at least) two different purposes

### Pricing for trading and accounting

- IFRS, GAAP
- 2. Profit & loss
- Subject to external advisory
- 4. Fair Value Policy
- Market data for pricing
- 6. Prices, sensitivities
- 7. Pricing model validation.
- Fair value adjustments (XVA,etc.)
- 9. IPV
- 10. Prudent valuation (AVAs)
- 11. Performance: → next slide
- Reporting: accounting, external auditors

#### **Pricing for risk management**

- 1. Basel 1234, CRR, EBA RTSs
- 2. Capital
- 3. Subject to regulators (ECB)
- 4. Risk Management policies
- 5. Market data for risk scenarios
- 6. Risk measures
- 7. Risk model validation
- 8. Risk limits and risk appetite
- 9. Risk monitoring
- 10. Stress test
- 11. Performance: → next slide
- 12. Reporting: Supervisors (SSM)



# Pricing models vs risk models

As a consequence, **pricing models** for trading and fair value accounting may differ w.r.t. pricing models for risk management purposes.

### Pricing model for trading and accounting

- 1. State of the art pricing models
- 2. In line with tier 1 market participants
- Good calibration to the market
- Good hedging
- 5. Trading: fast and furious
- Good for Accounting and Advisors

#### Pricing model for risk management

- 1. Robust price on scenarios
- 2. Robust calibration on scenarios
- 3. Fast
- 4. Include most important risk factors
- 5. Approximated as much as necessary
- 6. Good for Regulators



# Dealing with uncertainty

#### MARKET RISK DEFINITION

The risk of losses in balance-sheet positions arising from movements in market prices. The risks subject to this requirement are:

- The risks pertaining to interest rate related instruments and equities in the trading book;
- Foreign exchange risk and commodities risk throughout the bank.

[BIS, Definition and application for market risk, 2019]



#### **MARKET RISK DEFINITION (revisited)**

The risk of losses in balance-sheet positions arising from uncertain market price changes within a future time horizon.



Market risk deals with a distribution of profits and losses of balance-sheet positions on given time horizon.

#### • Mild reference to uncertainty

- No explicit reference to time dimension
- Partial reference to risk drivers

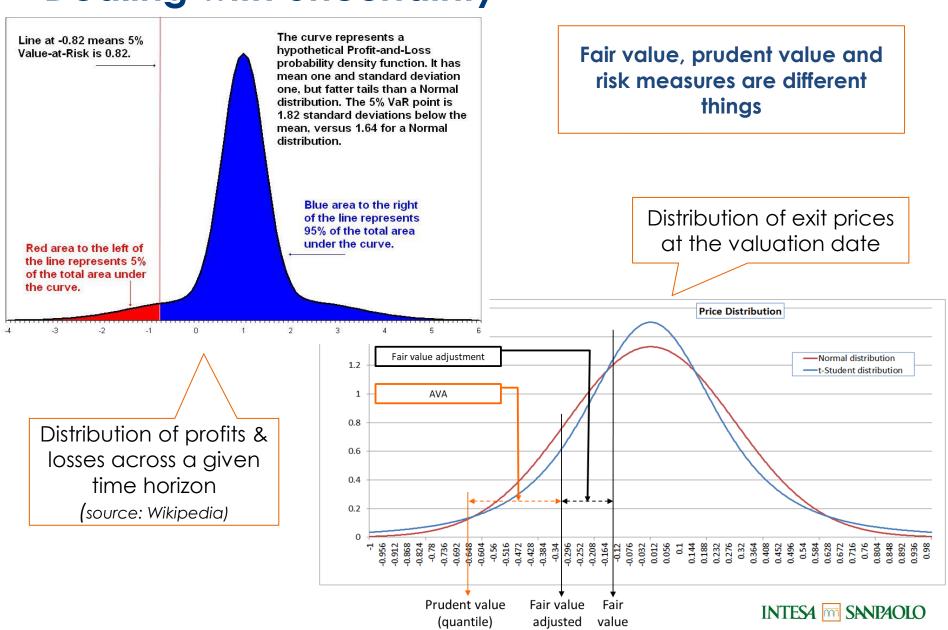
#### **VALUATION RISK DEFINITION**

The risk of losses arising from valuation uncertainties affecting the fair value of balance-sheet positions at the valuation date.



Valuation risk deals with a distribution of exit prices of balance-sheet positions at the given valuation date.

# **Dealing with uncertainty**



# Skills from math to industry

#### The toolbox

- Scientific approach
- Logic and rationality
- Identify the most important drivers in a complex problem
- Make analyses and experiments, find evidence
- Modelling
- Programming and using softwares
- Communication with different people
- Documentation from internal report to research articles



```
for m1 * 1, M do begin

for m2 * 1, M do begin

for m2 * 0, M n. U. wax do begin

for w2 * 0, M n. U. wax do begin

if w1 if u. win n. U. wax do begin

if w1 if u. then begin

for v2 * v. win n. wax do begin

for v3 * v. win n. wax do begin

for v3 * v. win n. wax do begin

for v3 * v. win begin

if w1 if u. then begin

if w2 if v. wax do begin

if index if w2 if v. wax do begin

if index if w2 if v. wax do begin

if index if w2 if v. wax do begin

if index if w2 if v. wax do begin

if index if w2 if v. wax do begin

if index if w2 if v. wax do begin

if index if w2 if v. wax do begin

endifi

endifi
```

### The strategy

- Look for the right place with the right people and learn on the job
- Think differently, make questions
- Work hard
- Team working







## **ISP Selection Process**



#### **RESEARCH AND APPLICATION**

Research open positions on our career site and our LinkedIn page and apply to the desired positions



#### **CONTACT**

Our recruiters will evaluate your application and will contact you, explaining the selection procedure



#### **SELECTION AND FEEDBACK**

Once contacted, you will be evaluated with an interview. You will receive positive or negative feedback at the end of the process

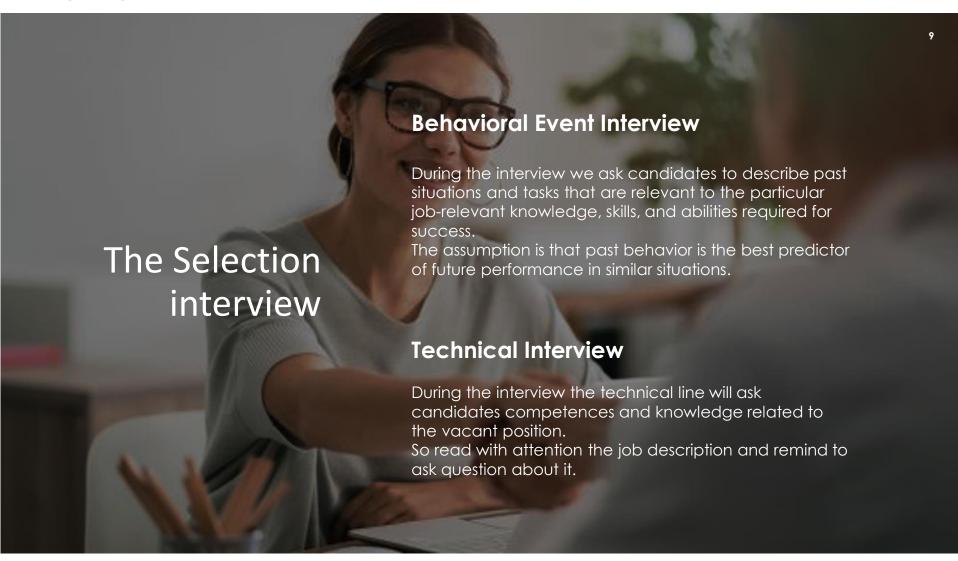


#### **ON-BOARDING**

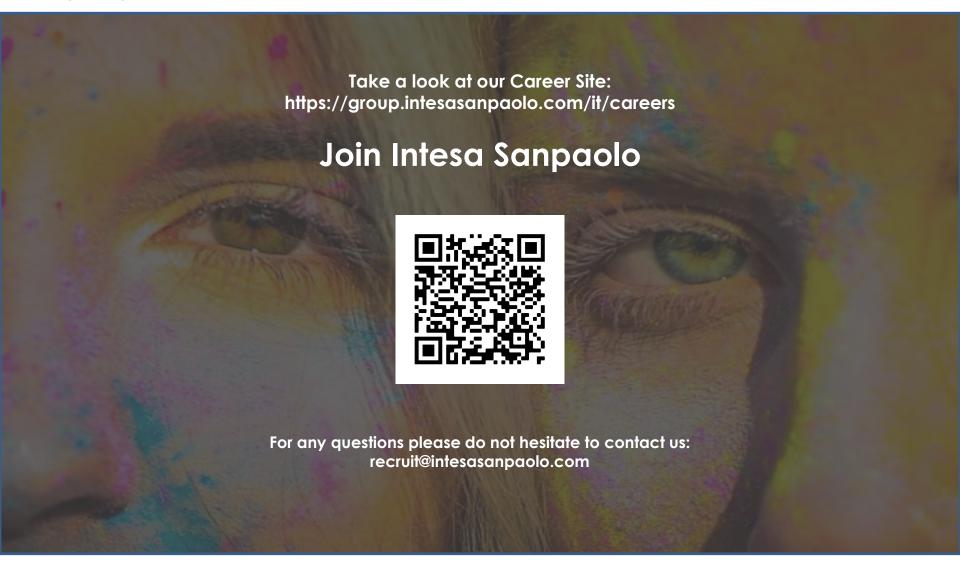
Once you become a member of the Group, the onboarding process will begin



## **ISP Selection Process**



## **ISP Selection Process**



### Some References and resources

- Attilio Meucci, "P versus Q: Differences and Commonalities between the Two Areas of Quantitative Finance", 2011, https://ssrn.com/abstract=1717163
- Mark Joshi, Nick Denson, Andrew Downes, "Quant job interviews, questions and answers", CreateSpace, 2008.
- Mark Joshi, "On becoming a quant", 2015, <a href="https://pdf4pro.com/view/on-becoming-a-quant-mark-joshi-s-home-page-2b3481.html">https://pdf4pro.com/view/on-becoming-a-quant-mark-joshi-s-home-page-2b3481.html</a>
- Richard R. Lindsey, Barry Schachter, "How I Became a Quant: Insights from 25 of Wall Street's Elite", Wiley, 2011.
- Paul Wilmott and Emanuel Derman, "The Financial Modelers' Manifesto", Jan. 2009, http://en.wikipedia.org/wiki/Financial Modelers' Manifesto
- Dominic O'Connor, Paul Wilmott, "Paul and Dominic's guide to getting a quant job", 2007, https://ieor.columbia.edu/files/seasdepts/industrial-engineering-operations-research/pdffiles/Paul\_Dominic.pdf
- Paul Wilmott, "Frequently Asked Questions in Quantitative Finance", Wiley 2006
- Marco Bianchetti, "Dalla fisica alla finanza", 2005
  <a href="http://www.bianchetti.org/Finance/IntervistaCareerBook2005-v1.2.pdf">http://www.bianchetti.org/Finance/IntervistaCareerBook2005-v1.2.pdf</a>
- Emanuel Derman, "My Life as a Quant: Reflections on Physics and Finance", Wiley, 2004,
- Joseph M. Pimbley, "Physicists in finance", Physics Today, Jan. 1997, <a href="http://www.maxwell-consulting.com/Physicists\_Finance\_low\_mem.pdf">http://www.maxwell-consulting.com/Physicists\_Finance\_low\_mem.pdf</a>
- Pault Wilmott forum at www.wilmott.com
- EfinancialCareers, www.efinancialcareers.com
- International Association of Financial Engineers, www.iafe.org
- Etc...

